



DEPARTMENT OF THE NAVY  
HEADQUARTERS UNITED STATES MARINE CORPS  
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WASHINGTON, DC 20350-3000

14-00000-0000-0000-0000-0000-0000-0000

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ARSF-F1  
June 7, 2012

MUCKROCK NEWS  
ATTN MR JASON SMATHERS  
DEPT MR 788  
PO BOX 55819  
BOSTON MA 02205-5819

Dear Mr. Smathers:

SUBJECT: FILE NUMBER HQMC-201100425

This refers to your May 7, 2011, Freedom of Information Act (FOIA) request by which you seek to obtain copies of the CMC Monthly report for April 2011.

As a result of a records search at this Headquarters, the Office of the Director, Marine Corps Staff (DMCS) personnel and all HQMC Department/Divisions for their input documents, the CMC monthly report for April 5, 2011 was identified and provided to this office.

Review of the April 5, 2011, CMC monthly report revealed that it identifies intelligence sources and methods of the U.S. Marine Corps that are precluded from public release by 50 U.S.C.A. § 403.1(i) and 5 U.S.C. § 421. Accordingly, since this type of information is exempt from FOIA disclosure [5 U.S.C. § 552(b)(3), as amended], the applicable intelligence sources and methods have been redacted and are denied.

Further, the April 5, 2011, CMC monthly report contains executive privilege, interagency, pre-decisional, subjective opinion and recommendation that if disclosed would chill the free and candid exchange of advice and recommendations during the Agency's decision making process. Accordingly, since this type of information is exempt from FOIA disclosure [5 U.S.C. § 552(b)(5), as amended], the applicable pre-decisional subjective opinion and/or recommendations have been redacted and are denied.

Finally, the April 5, 2011, CMC monthly report contains third-party personal information which, if disclosed, would constitute a clearly unwarranted of the personal privacy of those individuals. Accordingly, since this type of information is exempt from FOIA disclosures [5 U.S.C. § 552(b)(6), as amended], the applicable third-party personal information is redacted and denied.

Attached at the enclosure is a FOIA releasable copy of the April 5, 2011, CMC Monthly Report.

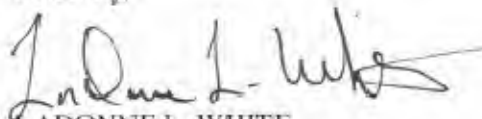
I have categorized you as an "Other" requester for the purpose of assessing FOIA processing fees. As such, you are entitled to two hours of search and 100 pages of duplication at no cost to you. However, because "Other" requesters are responsible for the payment of any search and/or duplication fees that exceed their free entitlement. In this instance, however, since processing costs do not exceed your free entitlement, there are no billed fees for the processing of this request.

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In view of the above, you may consider this an adverse determination that may be appealed to the Judge Advocate General of the Navy, Judge Advocate General (Code 14), 1322 Patterson Avenue SE, Suite 3000, Washington Navy Yard, DC 20374-5066. Your appeal, if any, must be postmarked within 60 calendar days from the date of this letter to be considered and should include a copy of your initial request, a copy of this correspondence, and a written statement indicating why you believe your appeal should be granted. I recommend that your appeal and its envelope both bear the notation "Freedom of Information Act Appeal."

Questions concerning this action may be directed to Ms. Mary Malone of my staff at (571)256-8633. Please refer to the subject line file number whenever corresponding on this matter. I am the official responsible for this determination.

Sincerely,

A handwritten signature in black ink, appearing to read "Ladonne L. White", written over a horizontal line.

LADONNE L. WHITE

Head, FOIA/PA Section (ARSF) Acting  
Security Programs and Information Mgmt Branch  
Administration and Resource Mgmt Division

Enclosure

**ENCLOSURE**

## **CMC Monthly Report**

### **5 April 2011**

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## Highlights



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## **Director Marine Corps Staff**

### **Executive Force Preservation Board (23 – 24 February 2011) (Quantico)**

- Event has concluded and SPD is currently compiling after actions and closing out financial responsibility statements.

### **Marine Corps/SOCOM Staff Talks (29 – 30 March 2011) (Camp Lejeune, NC)**

- USMC hosts.
- SPD to support DC, PP&O with coordination of lodging, conference space, audio visual support, and other logistical requirements as needed.
- Save the date sent to attendees and support staff on 3 March 2011.
- Expect online registration to be operational NLT 8 March 2011
- RSVP/registration deadline is 18 March 2011.

### **SMMC Selection Program/Interviews(4 – 7 April 2011) (NCR)**

- SPD supporting CMC and SMMC's office with managing and executing program for eight sergeants major and spouses, who will travel to Washington DC to conduct interviews and receive HQMC briefs as part of SMMC selection process.
- SPD is lead for coordination of lodging, conference space, audio visual support, and other logistical requirements as needed associated with visit.

### **Marine Corps/US Air Force Staff Talks (13 – 14 April 2011) (NCR)**

- USMC hosts.
- SPD to support DC, Aviation with coordination of lodging, conference space, audio visual support, and other logistical requirements as needed.

### **CMC Executive Off-Site (18-21 April 2011) (Camp Lejeune, NC)**

- SPD conducted a site visit and initial planning meeting at Camp Lejeune, NC from 7 - 9 February 2011.
- Announcement message for attendees, aides and support staff released on 10 February 2011.
- Online registration site under development. Expect online registration to be operational NLT 21 March 2011
- Coordination of lodging, conference space, audio visual support, and other logistical requirements as needed is ongoing with supporting establishments at Camp Lejeune, NC

### **Marine Corps Scholarship Foundation Visit (5-6 May 2011) (NCR)**

- SPD to support CMC's office coordination of security, escorting, conference space, and other logistical requirements as needed.

### **BGSOC (22-27 May 2011) (Washington, DC)**

- Bolger Center contract in process through assistance of Regional Contracting Office in Quantico, VA.
- Initial planning meeting with Mrs. Amos to discuss spouse agenda conducted on 15 February 2011.

- Invitation to VIP speakers and development of principal's agenda is pending receipt of decision paper with CMC's approval of principal's agenda topics and speakers.

#### **NATO Defense College (May 2011)**

- Initial contact made with supporting units for agenda development.
- Rough agenda due to Rome on first week of March. Visit agenda will include: Norfolk, VA, Washington D.C., and New York City, NY.
- Site visit to supporting commands in late March.

#### **Retired General Officer Symposium (2 – 3 June 2011) (NCR)**

- CMC approved dates are 2 – 3 June 2011.
- The Sheraton National Hotel is the venue.
- Agenda to include an ice-breaker reception, a full day of briefs, and attending CMC's Evening Parade.
- Started reaching out to attendees for orders processing and travel arrangements. Projected completion of reach out is early April 2011.

#### **US Army/Marine Corps Staff Talks (7 – 8 June 2011) (NCR)**

- USA is host, SPD in supporting role for USMC attendees.
- SPD supporting PP&O with coordination of lodging, conference space, audio visual support, and other logistical requirements as needed.

#### **Marine Week (20 – 26 June 2011) (St. Louis, MO)**

- SPD in a supporting role to Public Affairs.
- SPD to provide administrative and logistical support for general officer and senior executive movements during their participation of Marine Week St. Louis.
- Public Affairs office provided "save the date" verbiage for GO (active duty and retired) correspondence as appropriate.

#### **Evening and Sunset Parade Schedule**

- Evening and Sunset Parade host assignments released to general officer hosts and supporting organizations in HQMC and Marine Barracks Washington.
- Parade Handbook draft is in final stages of editing and expected to go to production with Combat Camera on first week of March.
- Submissions for approval of Guests of Honor not on the CMC approved list are being routed for CMC approval via DMCS on an ongoing basis until all GOH selections are complete.
- Parade Coordinator meeting at the Marine Barracks is scheduled for 18 March 2010.

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## Aviation

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## Combat Development and Integration

### Training and Education Command

- PTP being conducted :
- EMV 4-11 (2nd LAR, 1/3, 2/11, 7th ESB), 25 Feb -25 Mar 2011
- EMV 5-11 (1/9, CLB-1, 3/12), 01-29 Apr 2011
- Foreign Advisor Course 4-11 (2nd LAR, 1/3), 25 Feb-25 Mar 2011
- EROC 7-11 28 Feb – 04 Mar 2011
- WT12-11 13 Mar – 02 May 2011
  - EROC 8-11 14 – 25 Mar 2011
  - Key Resolve Senior Leader Seminar/Combined Arms Exercise, 21-25 Feb/28 Feb – 11 Mar
- VIP visits:
  - MajGen Toshiya Okabe, Dir. Education and Training Dept, GSO (Japan), visit to receive an orientation of MAGTFTC training Program, 04 Mar 2011
  - UAE Presidential Guard visits 29 Palms to determine how to move forward with respect to training from 10-12 Mar 2011
  - MajGen Anthony Jackson, CG MCIWEST and SES Chris Metz, FAA visiting 29 Palms to discuss special use of airspace acquisition in conjunction with land expansion on 15 March 2011.
  - MajGen Sami Turgeman, CG IDF Ground Forces (Israel), visit to receive orientation of MAGTFTC Training Program, 21-22 Mar 2011
  - BGen Mark Brilakis, Incoming CG 3rd MarDiv, visiting to attend outbriefs of 3rd Recon and 1/3, 23-26 Mar 2011
- The Training and Education Continuum:
  - NSTR

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**Marine Corps War fighting Lab (MCWL)**

- **Expeditionary Warrior 2011 (EW11) USMC Title 10 Wargame:**
  - EW11 Quick Look is scheduled to be released in early March
  - SECNAV requests brief at Pentagon, Date TBD.
  - Themes: Joint Operational Access and Enhanced MAGTF Operations
  - Sponsors: CD&I G-3/5 and MCWL Experiment Division
  - Objectives:
    - **JOAC**
      - Examine the central idea and operational methodology for countering anti-access military challenges that are contained in the Joint Operational Access Concept.
      - Examine the Marine Corps role as an Expeditionary Force in Readiness in a Joint Operational Access Environment.
    - **EMO**
      - Explore Notional Operating parameters IOT inform development of EMO; assess 2024 MEU ability to support.
      - Establish a baseline scenario to support the EMO Experimentation Plan.
- **Joint Irregular Warfare 2011 (JIW11):**
  - JIW11 will be conducted in conjunction with Command & Staff College's Exercise NINE INNINGS from 16 to 27 May at Quantico, VA
  - Sponsors: USMC Center for Irregular Warfare and Command & Staff College
  - Theme: Stability Operations; Implications in a littoral environment
  - Purpose: Inform the development of Maritime Stability Operations doctrine and/or the refinement of existing Stability Operations to include maritime aspects
  - Objectives:
    - Identify gaps in existing and draft doctrine for Stability Operations in a littoral environment
    - Identify capability gaps in the Maritime Services ability to plan and conduct Maritime Stability Operations
- ~~FOUO~~ **CIED Senior Integration Group (CSIG)**
  - SecDef Task Force co-chaired by Dr. Carter (OSD/AT&L) & LtGen Neller (JCS/J34), to address streamlining military Service efforts to defeat IED's
  - USMC Principals: LtGen Waldhauser (DC PP&O) & LtGen Flynn (DC CD&I)
  - USMC Subject Matter Expert (SME): Col Schutz (MCWL/CIED Div Dir)
  - 25 Feb 2011: BGen Berger (PP&O) attended as the USMC principal along with LtCol Hixson (PP&O POG) and LtCol Mead (MCWL CIED)
- ~~FOUO~~ **IED Detector Dogs (IDD)**
  - IDD Program Management Transfer from PP&O(PSL) to MARCORSYSCOM
    - Transfer on or about 1 Apr 2011
  - IDD 2.0 - ONR (Code-30), MCWL (CIED)
    - JIEDDO approved funding (\$7.3M S&T)
    - 3 year effort:
      - Protocol development (12 months)
      - Operational assessment #1 (12 months)
      - Operational assessment #2 (12 months)
  - IDD Operational Handbook

- Hard copies to be distributed in Mar 2011
- Draft Publication Development Order in staffing (doctrine process)
- ~~FOUO~~ **Senior Resource Steering Group (SRSG)**
  - 3 Feb: ISR Task Force Hyper Spectral Imaging Phase II Funding. \$345M FY11. APMC Concurred 14 Feb.
  - 4 Feb: Glasswave system (capability classified). \$88.3M FY11. APMC Concurred 17 Feb.
- ~~FOUO~~ **Joint Integrated Process Team (JIPT)**
  - 2 Feb: ISR Task Force Hyper Spectral Imaging Phase II Funding. SECDEF-directed package for a find, identify, fix, and track capability to provide actionable intelligence to commanders. \$345M FY11.
  - 2 Feb: Glasswave system (capability classified). \$88.3M FY11.
  - 7 Feb: IDD 2.0. MCWL/ONR research project to improve handler training, stand-off detection, operational endurance, and combat stress management. \$7.3M FY11-FY13.

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## Command, Control, Communications, and Computers

- Director, C4 and Comm Chief toured Far East, trip included:

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5 Apr 2011

CMC Counsel



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## **Intelligence**

### **Congressional Justification Book Submission**

- (U) On 11 February 2011, Intelligence Department submitted the Marine Corps portion of the Military Intelligence Program (MIP) Congressional Justification Book (CJB) to OUSD(I), which was subsequently delivered to Congress on 17 February. Similar in many respects to other "J books" provided to the Hill, the MIP CJB describes and justifies intelligence-related resources which the Marine Corps is requesting as part of the President's budget submission. The Director of Intelligence is slated to testify on 15 April to the House Permanent Select Committee on Intelligence with the acting Under Secretary of Defense for Intelligence (Mr. Mike Vickers) and Service counterparts.

### **Third Radio Battalion Visited by Cryptologic Training Council**

- (U) On 10 Feb 2011, 3d Radio Battalion conducted a command briefing and facilities tour for NSA's Associate Director for Education and Training (ADET), and other members of the Cryptologic Training Council's (CTC) Executive Council as part of their annual meeting, held this year at NSA-Hawaii. The council is chartered to develop and approve cryptologic training standards for the Services and NSA. In addition to its proximity to the conference, 3d Radio Battalion was selected for the tour due to its role in leveraging National/Strategic assets to support the tactical fight. Council members commented favorably on the battalion's rapid integration of new technology as well as its methods for maintaining and improving language capability.

### **MCIA Collaboration**

- (U) 4 February 2011, hosted Intelligence (G2) Director Army Intelligence, Chief of Land Staff Canadian Land Forces, for an MCIA command brief and discussion on future opportunities, analytic exchanges, and collaboration.
- (U) 16 February 2011, MCIA China/Iran Analyst provided BGen O'Donohue, MCCDC IID Director and his staff with a briefing on Foreign Perceptions of U.S. Amphibious Capabilities (previously provided to the ACMC).
- (U) 22-25 Feb MCIA hosted the initial Marine Corps Intelligence, Surveillance, and Reconnaissance Enterprise (MCISR-E) Production Plan (EPP) Conference at which representatives from the MEF's, MARFORPAC, MARFORAF, MARFOREUR, and MARFORSOUTH planned FY11 & 12 intelligence production and gained insight on theater engagement activities.

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60 U.S.C.A. § 403,1(j) and 5 U.S.C. § 421

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Small Arms

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Javelin CLU

~~Installations and Logistics~~

~~USMC Ground Equipment Attrition Report~~

Mar 1, 2011

Tanks

Tank Retreiver

Howitzer

Optics

AVLB

Δ = change since 2/01/11

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**Maritime Prepositioning Force (MPF) Efficiencies**

- OSD CAPE Resource Management Decision (RMD) 700A1 supports SECDEF decision on alternative MPF posture for thirteen (13) Ships in full operating status (FOS) and six (6) ships maintained in a reduced operating status (ROS). DC I&L and PP&O staffs developing COAs for transition/implementation strategy and detailed ship integration plans in coordination with DC CD&I and OPNAV N42.

**Comprehensive Materiel Response Plan (CMRP)**

- Background. The CMRP is a VCJCS directed effort to USTRANSCOM and Defense Logistics Agency (DLA) to examine all service prepositioning capabilities in conjunction with an analysis of the global strategic level DoD material positioning and distribution plan.
- Continuing to engage in three (3) CMRP Working Groups.
- CMRP Terms of Reference (TOR) 3-star service review. DC, I&L concurred with comment.
- Way Ahead:
  - 9 & 17 Mar – 06 Lead USTRANSCOM J5/4 COC In Process Reviews (IPR)
  - 24 Mar (tentative) – General Officer CMRP Phase I IPR
  - CMRP Phase I – 11 Apr (Mission Analysis)
  - CMRP Phase II – 11 Jun (Develop Alternatives)
  - CMRP Phase III – 11 Aug (Decision & Plan)

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**Global Combat Support System – Marine Corps Update**

- On 22 February 2011, representatives from the Senate offices of Senator Coburn (R-OK), Senator Carper (D-DE), Senator McCain (R-AZ), and Senator McCaskill (D-MO) received a demonstration of GCSS-MC at the program office. Intent of the visit is a review of Naval ERP systems under the auspices of the Contracting Oversight and Federal Financial Management Subcommittee and the Government Information, Federal Services, and

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International Security Subcommittee. A subsequent examination of Navy's ERP solution will be conducted in the near future.

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**Defense Personal Property Program Peak Moving Season Update**

- During the Defense Personal Property Program General Officer Steering Committee (GOSC) meeting on 23 Feb 2011, U. S. Transportation Command (USTRANSCOM) and the Surface Deployment and Distribution Command (SDDC) briefed the process and system improvements that are being made to help prevent last year's peak moving season problems from occurring this year. While several of the improvements were reassuring, GOSC members voiced ongoing concerns about projected carrier capacity for 2011 since carrier capacity shortages resulting from poor economic conditions contributed to 2010 difficulties.
- SDDC does not anticipate industry having any additional capacity in 2011, but they are implementing a variety of procedures to better use the capacity available (capacity under-utilization contributed to 2010 peak season problems).
- USTRANSCOM and SDDC also agreed to provide formal correspondence to the Services later this month addressing actions that they have taken to ease peak season problems and to provide guidance as to what the Services can do to help members who are moving this summer.

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#### **Explosive Ordnance Disposal (EOD) Resiliency Initiative**

- Assistant Commandant of the Marine Corps (ACMC) tasked LP to establish a template for resiliency training to export Marine Corps-wide. Following actions currently underway:
- OSC Director working to create a Marine-ized “The War Inside” like interactive video to assist Marines and families with distance learning recognition and mitigation of Post Traumatic Stress Disorder (PTSD) symptoms.
- Coordinating final arrangements with COSC Director, MARCENT, and USAF Deployment Transition Course (DTC) in Ramstein, GE to conduct a Marine Corps pilot DTC program for the redeploying EOD (108 personnel) from OEF 11.1 in late April using USAF DTC facilities.
- LP participated in ACMC’s, Resiliency Council meetings and updated ACMC on current status of the ongoing planned initiative on 9 and 28 February 2011.

#### **Annual Joint Service EOD Memorial Ceremony**

- LP represents the Marine Corps at the ceremony, held in conjunction with the Department of Defense (DOD) EOD Board, at the Naval EOD School in Eglin AFB, FL at 0900 on 7 May 2011. Each year roughly 1000 personnel (active duty EOD, retired, family and friends) get together for the annual outdoor EOD Memorial Ceremony. During the ceremony, names of the past year’s fallen EOD personnel will be placed on the memorial wall. The families of the fallen are seated in the front row and will receive a folded flag presented by a General/Admiral from the applicable branch of Service. The Marine Corps will have nine families present.
- The Commandant has accepted the EOD Memorial Board’s invitation to be the Guest of Honor at the 7 May ceremony. BGen Hudson will be the flag presenter at the ceremony this year as he was forward deployed as the MLG Commanding General this past year.

#### **Marine Corps Logistics Operations Group (MCLOG)**

- In order to comply with the Commandant of the Marine Corps’ Planning Guidance, the Commanding General, Training and Education Command (CG, TECOM), in coordination with the Deputy Commandant for Installations and Logistics (DC, I&L), will capitalize on the success of the Marine Corps Tactics and Operations Group (MCTOG) by establishing a Marine Corps Logistics Operations Group (MCLOG) as an O-6 command organization reporting to the Commanding General, Marine Air-Ground Task Force (MAGTF) Training Center, 29 Palms. MCLOG will synchronize logistics and Logistics Combat Element (LCE) doctrine, tactics, techniques and procedures in order to enhance preparation and performance of logisticians and LCE units in support of MAGTF operations. Additionally, MCLOG will become the agent of standardization for the logistics community and logistics operations, and will synchronize Command and Control (C2), training and doctrine refinement with MCTOG and Marine Aviation Weapons and Tactics Squadron (MAWTS), further enabling the interaction of the LCE with the MAGTF.
- The first Intermediate MAGTF Logistics Operations Course (IMLOC) is scheduled to convene from 14 March – 20 April 2011. The first Logistics Operations Chiefs Course (LOCC) is scheduled to convene from 1 – 30 June 2011. The first Advanced MAGTF Logistics Operations Course (AMLOC) is scheduled to convene from 12 – 30 September 2011.
- A meeting between I&L, TECOM and other key stakeholders on Friday, 4 March 2011.

**Regional Garrison Food Service Contracts (RGFSC II)**

- Contracts were awarded 23 February 2011. The East Coast contract was awarded to the incumbent, Sodexo, and the West Coast contract to Superior Services, a woman-owned, minority-owned, Historically Underutilized Business Zone\*, small business. RGFSC Program Office team is preparing for mid-March 2011 post-award conferences on East and West Coasts. New contracts will take effect 1 April.

\* This program helps small businesses in urban and rural communities gain preferential access to federal procurement opportunities. These preferences go to small businesses that obtain HUBZone certification in part by employing staff who live in a HUBZone. The company must also maintain a "principal office" in one of these specially designated areas.

**CMC Qtrs 6 Renovation**

- Mrs. Amos visited Quarters 6 and made selections for remaining paint colors and other finishes. The project remains on schedule to finish by 13 May and within the original budget. DC Historic Preservation Office re-approved our exterior painting scheme.

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**Judge Advocate**

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## **Marine Corps Recruiting Command**

### **Shipping**

- At the end of February, MCRC was +25 regulars above the FYTD requirement.
- At the end of February, MCRC was +173 non-prior service reserve shippers above the FYTD requirement.
- Quality was above CMC standards for both regulars and reserves.

### **Contracting**

- MCRC was +54 contracts over the February requirement of 2,717.
- Quality was above CMC standards for both regulars and reserves
- March 2011 has 23 processing days with one MEPS Saturday opening: 26 March. The MEPS are closed for processing on 11 March for training.

### **Officer**

- OCC-206 graduates 18 March.
- ECP/MCP selection board for OCC-207 convenes 14-17 March at Quantico.

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## Manpower and Reserve Affairs

### Enlisted Plans

- Discretionary Programs
  - \$4.3M of Enlisted Bonus (EB) have been obligated for FY11 (34% of EB budget)
  - Liquidated to date \$39.9M—does not include lateral moves ≈\$20.2M)
- Current Attrition
  - End Active Service (EAS) 7,522
  - Near End Active Service 4,461
  - FY11 Retention Mission 13,372; Executed 13,533; 101.2% complete
  - First Term Alignment Plan (FTAP) Mission 6,835; Executed 6,396; 93.6% complete
  - Subsequent Term Alignment Plan (STAP) Mission 6,537; Executed 7,137; 109.2% complete
- FY11 Voluntary Enlisted Early Release Program (VEERP) 2,674 takers, \$20,967,087 savings

Rank	Number	Est Saving
Pvt	7	\$29,041
Pfc	46	\$195,674
LCpl	703	\$3,227,358
Cpl	1541	\$13,582,705
Sgt	347	\$3,542,705
SSgt	30	\$390,283
<b>Total</b>	<b>2,674</b>	<b>\$20,967,087</b>

### Programs/Budgets

- The Program Objective Memorandum (POM) 13 Military Personnel Marine Corps shortfall for four-year ramp down beginning in FY15 is ~\$3.5B across the Future Year Defense Program (FY13-17). Program Working Group (PWG) is building the T-POM and scheduled to brief the MROC on 13 April 2011 and potential Courses of Action.

### Mobilization

- 1095 Accounting: The current number of 1095 Marines reported is 335. The forecast for the end of the FY11 is 319.
- Sanctuary: 10 Marines are approved to enter sanctuary, and 49 Marines are currently in sanctuary (as of 30 March 2011).

### Military Policy Branch

- Don't Ask Don't Tell (DADT) Repeal Implementation
  - 15 March 2011: Complete Tier 1 and 2 Training (Goal)

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- 7 April 2011: CMC HASC DADT Testimony
- 1 June 2011: Complete Tier 3 Training (Goal)
- Assignment of Women to Combat Units
  - 7 January 2011: President of the United States (POTUS) signed FY11 NDAA containing requirement for DoD to study the current assignment policy and report back to Congress by 15 April 2011.
  - 12 January 2011: Convened the Assignment of Women to Ground Combat Units Operational Planning Team (OPT) to explore potential revisions to existing policies on the assignment of women in the Marine Corps should Department of Defense (DoD) rescind or modify its current policy on the "Direct Ground Combat Assignment Rule". OPT stakeholders include M&RA, PP&O, MCCDC, TECOM, MCRC, JAR, CL, PA, I&L, Intel, C4, P&R, HS, MARFORs and OCCFLD Advocates.
  - The OPT is reviewing the assignment policy through two courses of action:
    - Course of Action 1: Allow assignment of women to any unit that has billets for MOS's currently open to women.
    - Course of Action 2: Allow assignment of women in all Military Occupation Specialties (MOS's) at all levels.
  - The OPT is analyzing the impacts of both courses of action and has engaged with Center for Naval Analysis (CNA) to locate existing research (physiological differences between males and females) that will allow us to better understand what standards should be used to identify the physical requirements needed to serve in GCE units. Additionally, testing methods need to be developed to identify which Marines can meet and sustain those GCE specific requirements.

#### **Civilian Workforce Management Branch (MPC)**

- The 90 day hiring freeze was extended in March 2011 indefinitely and broadens its scope. The extension was necessary based on a review of the current civilian labor budget execution from an enterprise perspective and imminent budget constraints. The hiring freeze allows us to conduct our analysis and ensure that we are optimally aligned to best support priority missions and functions as a Service. HQMC staff agencies and field commands will continue to reconcile their Table of Organizations and on board strength with FY12 and beyond labor budgets through Strategic Workforce Planning. They will identify current and future requirements and conduct position management analyses to get from where they are currently to where they need to be by FY12 and beyond. Based on recent budget constraints and the potential for additional reductions, major commands and HQMC staff agencies are requested to begin identifying the potential impact of decreased staffing to the mission and established functions during the upcoming strategic workforce planning efforts.
- The federal government is under a continuing resolution until 8 April 2011. USMC has tasked all major commands to do a complete position review of their civilian positions. Commands are asked to provide justification to include the applicable exempt activity/function or shut down operation, the number of other positions performing the same/similar duties within the work center/organization, and a summary of efforts to assign military personnel to perform the duties of the position. All position reviews are due by 1 April 2011.



### **Deployment & Non-Deployment Marine Data 28 March 2011**

• Active duty end strength:	201,829
○ Number of Marines who have deployed:	125,367
○ % of end-strength who have deployed:	62.1 %
• Marines with < 1 year Time in Service (TIS):	26,445
• Marines available to deploy: (end-strength less those with < 1yr TIS)	175,384
• % of available population who have deployed:	71.5 %
• # of Marines with multiple deployments:	55,969
• % of Marines with multiple deployments	44.6%
• # of Marines with > 1 yr TIS who have not deployed:	49,957
○ 43,898 or 87.9 % of the 50,443 are on first enlistment and have < 4yrs TIS	
○ 312 are currently stabilized for deployment	
○ 5,583 are female	
○ 5,130 have Infantry MOSs (5051) of these are on their first tour	
▪ 14 are stabilized for deployment	
▪ 3,145 are assigned to Victor/armored units, but not stabilized	
▪ 1,391 are assigned to Marine Corps Scholarship Foundation	
▪ 155 are assigned to schools as permanent personnel	
○ 4,121 are Administrators (Admin support provided using reach-back technology)	
○ 9,763 are in Aviation Maintenance/ Aviation Services MOSs (6000 series)	

### **Marine Corps Community Service (MCCS) Support to Disaster in Japan**

- MCCS operations at installations in the Pacific are on stand-by to provide support to evacuees in the form of tents, cots, food, water, and facilities to house evacuees.
- Marine Corps Exchange contingency plans are also in place for increased product needs at potential evacuation locations and MR Division is investigating doing currency exchange for evacuees in CONUS.
- Guidance has been prepared to send to Non-Appropriated Fund Human Resources offices and to employees affected by the disaster on reporting accountability in the event of an evacuation and a section has been established on the [www.usmc-mccs.org](http://www.usmc-mccs.org) website where employees can go for information.
- MR Division also concurred with Office of Secretary of Defense (OSD) policy memorandum to extend commissary and exchanges privileges to individuals affected by the disaster.

### **Boxing Safety Working Group 21 - 25 March 2011, MCB Quantico**

- Semper Fit (MRS) hosted a boxing safety working group to review the All-Marine Boxing Program. Topics of discussion centered on current operating procedures, safety practices, staff and athlete training, response to medical, performance training and nutrition, and emergency action plans. Ten representatives from MCIEAST Safety, Camp Lejeune MCCS, Naval Medical Support, and HQMC Semper Fit conferred to design a comprehensive plan to enhance the operation and safety of the All-Marine Boxing Program. A Standard Operating

Procedure for the program will be finalized by the end of April. MRS is also in the process of developing Statements of Work for a Certified Athletic Trainer and Head Boxing Coach.

#### **Active Component to Reserve Component Transition**

- MARADMIN for the RCT Officer Career Transition Road Show has been released on 29 March 2011 at MARADMIN 201/11. This is a separate event from the Manpower Management Officer Assignments Road Show, and will be done on a trial basis at Camp Lejeune (26 - 28 April 2011) and Camp Pendleton (3 - 5 May 2011).

#### **DSTRESS Line**

- On Friday, 25 March 2011, Jay Walter Thompson rerecorded the voiceover for both videos. Once dubbed onto the two videos, final versions will be released to base theaters, base PAOs, websites and social media outlets.
- Call center metrics - Trending towards 250-300 calls/month, similar to February.
- Sustainment plan - Coordination continues with Regional Contracting Office and WWR to explore call center contracting options. Coordinating with MCCDC G-5 and Human Resources to explore options for a call center internal to MF.
- Decision Brief - Preparing to brief ACMC on 7 April 2011.

#### **Wounded to Work Caucus Planning Meeting**

- Wounded Warrior Regiment staff met with Congressional staff to discuss the opportunity to develop a Wounded to Work Caucus. This is the first Congressional Caucus specifically focused on Wounded Warrior issues. The Caucus will provide support for the development of education, training, and employment opportunities within the private sector for military personnel and the spouses who have been injured while in the line of duty.

#### **DoD Task Force on the Care, Management, and Transition of Recovering Wounded, Ill, and Injured Members (Sec. 724)**

- The task force was congressionally directed by the FY 2010 National Defense Authorization Act with the purpose of assessing the effectiveness of DoD's wounded-warrior policies and programs. It will review, assess, and report on case management; staffing; performance and accountability systems; and services for caregivers and families. WWR presented a program brief to the Task Force on 29 Mar and responded to TF provided questions on their areas of interest.

#### **Retention**

Retention	FY10 FTAP	FY11 FTAP
Total RELMs submitted	6636	6746
FTAP goal	6735	6835
FTAP reenlisted	6443 (95.7%)	6366 (93.1%)
MOS Match	6352 (98.5%)	6362 (99.9%)

<b>Retention</b>	<b>FY10 STAP</b>	<b>FY11 STAP</b>
<b>Total RELMs submitted</b>	<b>6580</b>	<b>7467</b>
<b>STAP goal</b>	<b>6916</b>	<b>6537</b>
<b>STAP reenlisted</b>	<b>6323 (90.9%)</b>	<b>7097 (108.6%)</b>
<b>MOS Match</b>	<b>5834 (92.2%)</b>	<b>6013 (84.7%)</b>

## **Public Affairs**

### **Press Operations**

- Working in conjunction with M&RA and MFR to facilitate coverage of several 'valor' awards
- MEF(Fwd) media embeds average 6-10 media to include major US Papers, and wire service reporters.
- Working in conjunction with M&RA on DADT Communication planning as well as The Marine Corps Climate Survey.
- Executing 'Operational Speakers Tour' within the beltway to highlight America's Expeditionary Force in Readiness with influencers in the media, on the Hill, in academia and at think tanks. MajGen Mills is next in the chute in early May.
- Working in conjunction with USN PA to develop a combined communication plan in support of Camp LeJeune water issues.
- Working in conjunction with DC CD&I to highlight FSR related issues
- Working towards a public release of the USMC Expeditionary Energy Strategy (21 March) w associated media roll-out.

### **Community Outreach**

- 3 Mar: Washington Capitals Military Appreciation night at the Verizon Center. Military support includes a Joint Color Guard and Joint Choir members to sing the National Anthem. Recruiting will set up recruiting booth in the concourse area. One service member from each of the services will be recognized. LtGen. John E. Wissler will attend as the CMC Rep for the event. The St. Louis Blues will be the visiting team.
- 3-14 Mar: Mardi Gras Parades in New Orleans. The Marine Forces Reserve Band has been joined by the 2nd Marine Division Band and the Parris Island Marine Band in supporting dozens of Mardi Gras parades and related events throughout New Orleans and the surrounding area during the first two weeks in March, with audiences of between 500K and 1.2 million per day.
- 3-14 Mar: Marine Week St. Louis. The Albany Marine Band is performing in and around St. Louis, MO from 3-14 March in support of the St. Louis Mardi Gras parades. Marine Band members are also participating in other events, such as visiting local high schools and youth centers, in order to generate awareness for Marine Week St. Louis (20-26 Jun).
- 3-12 Mar: Major Benjamin Grass (MCB Quantico); Capt Ryan Thresher (1st MarDiv); and Capt Dina Poma-Barnes (MarForRes) will serve as Marine mentors in the United States Senate Youth Mentor Program. This is an annual program managed and funded by the William Randolph Hearst Foundation that provides an opportunity for high school students to learn firsthand about the functions of the government during a weeklong stay in the nation's capital. Delegates will hear policy addresses by senators, cabinet members, officials from the Departments of State, Defense, and Directors of Federal Agencies, as well as participate in a meeting with a Justice of the U.S. Supreme Court.
- 4 Mar: Mr. Robert Eubank, National Commander, Veterans of Foreign Wars (VFW), will meet with the CMC & SMMC in separate office calls. Marine Corps goals and programs available for families of Marines will be the topics of discussion.

- 17 Mar: LtGen George Flynn (CG, MCCDC) and LtGen John Kelly (Commander, MARFORRES) will serve as Grand Marshalls in the 250th Annual New York City St. Patrick's Day Parade, New York, NY.
- 19 Mar: BGen Steven Busby (J8) will serve as CMC Rep at the 10th Annual St. Patrick's Day Dinner Dance, Quincy, MA
- 25-26 Mar: MAG-13 will support the Yuma Air show with a board-selected, level III Harrier demonstration and an MV-22 static display. The 49th annual MCAS Yuma Air Show & Open House - Celebrating the Centennial of Naval Aviation (CoNA) will be the first Marine Corps event of the year celebrating the Navy's aviation centennial.
- Update: The Spirit of America has now posted a webpage dedicated to the Afghan Children's School Project (ACSP). The ACSP connects the American Public with the Marines serving in Afghanistan, while at the same time, providing much needed supplies to schools in Afghanistan.

#### **Marine Band**

- 1 Mar: Yorktown H.S., Arlington, VA – Music In The High Schools.
- 2 Mar: Montgomery Blair H.S., Silver Spring, MD/Georgetown Visitation School, Wash., DC – Music In The High Schools.
- 2 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 3 Mar: Trinity at Meadow View School, Falls Church, VA – Music In The High Schools.
- 3 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 4 Mar: Rockville H.S., Rockville, MD – Music In The High Schools.
- 4 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 4 Mar: Norfolk State U., Norfolk, VA – 77<sup>th</sup> Annual American Bandmasters Association Convention.
- 5 Mar: Crystal Gateway Marriott Hotel – Patriotic Opener – Ceremonial segment of the Annual Seabee/Civil Engineer Corps/Naval Facilities Engineering Command Ball.
- 6 Mar: Sousa Hall – Chamber Ensembles – Public concert.
- 7 Mar: Glen Burnie H.S., Glen Burnie, MD/Trinity Christian School, Fairfax, VA – Music In The High Schools.
- 7 Mar: Arlington Nat'l Cemetery – 2 Full Honors Funerals.
- 8 Mar: Oakland Mills H.S., Columbia, MD – Music In The High Schools.
- 8 Mar: Arlington Nat'l Cemetery – 1 Full Honors Funeral/1 Standard Honors Funeral.
- 9 Mar: Quince Orchard H.S., Gaithersburg, MD – Music In The High Schools.
- 10 Mar: George Mason H.S., Falls Church, VA – Music In The High Schools.
- 10 Mar: Arlington Nat'l Cemetery – Standard Honors Funeral.
- 10 Mar: Blair House – Official Luncheon IHO Accredited Ambassadors hosted by the Chief of Protocol, Department of State.
- 11 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 12 Mar: Renaissance Washington Hotel – Patriotic Opener – 126<sup>th</sup> Annual Gridiron Club Dinner.
- 13 Mar: Hylton Performing Arts Center, Manassas, VA – Orchestra – Public concert.



- 14 Mar: Marriott Crystal Gateway Hotel – Patriotic Opener – Leadership Conference sponsored by the National Association of Postmasters of the United States.
- 14 Mar: Chapelgate Christian Academy, Marriottsville, MD – Music In The High Schools.
- 14 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 15 Mar: Centennial H.S., Ellicott City, MD/West Potomac H.S., Alexandria, VA – Music In The High Schools.
- 15 Mar: Arlington Nat'l Cemetery – Standard Honors Funeral.
- 16 Mar: Stonewall Jackson H.S., Manassas, VA – Music In The High Schools.
- 16 Mar: Arlington Nat'l Cemetery – Standard Honors Funeral.
- 17 Mar: South Lakes H.S., Reston, VA/Northpoint H.S., Waldorf, MD – Music In The High Schools.
- 17 Mar: Arlington Nat'l Cemetery – 1 Full Honors Funeral/1 Standard Honors Funeral.
- 17 Mar: Capital Hilton Hotel – Patriotic Opener – 83<sup>rd</sup> Annual Saint Patrick's Day Dinner sponsored by the Friendly Sons of St. Patrick.
- 18 Mar: Walter Johnson H.S., Bethesda, MD – FINAL Music In The High Schools for 2011.
- 18 Mar: FBI Academy, Quantico, VA – Patriotic Opener – FBI National Academy Graduation.
- 18 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 20 Mar: Northern VA Community College, Alexandria Campus – Band – Public concert.
- 21 Mar: Omni Shoreham Hotel – Patriotic Opener – Annual Legislative Seminar sponsored by the National Association of Postal Supervisors.
- 21 Mar: Arlington Nat'l Cemetery – Standard Honors Funeral.
- 22 Mar: Arlington Nat'l Cemetery – 2 Full Honors Funerals.
- 25 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 25 Mar: Ronald Reagan Building – Patriotic Opener – Annual Awards Ceremony sponsored by United States Customs and Border Protection.
- 27 Mar: Northern VA Community College, Alexandria, VA – Band – Public concert.
- 29 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 30 Mar: Arlington Nat'l Cemetery – Full Honors Funeral.
- 30 Mar: Pentagon Auditorium – Annual Pentagon Prayer Breakfast sponsored by the Pentagon Chaplains Office.
- 31 Mar: Liberty Crossing Auditorium – Patriotic Opener – Nat'l Intelligence Community Awards sponsored by the National Intelligence Agency.

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## Plans, Policies and Operations

### Static Relief in Place/Transition of Authority (RIP/TOA) Waiver Request

- Provided information package for DC PPO & CMC to engage DJ3 & CJCS for Static RIP/TOA waiver for II MEF (FWD) Regimental & above personnel
- Will submit Static RIP/TOA waiver request to Joint Staff upon Senior Leader concurrence.

### USSOCOM Review of CONPLANS and CAMPLANS

- Conducted review of USSOCOM CONPLANS and CAMPLANS with J35 and J5 representatives 8 Feb 11 IOT prepare Service-recommended positions ISO Warfighter Talks (29-30 Mar) concerning interoperability and integration.
- Will attend USSOCOM-sponsored OPT (date: TBD)

### Crisis Augmentation Cell (CAC)

- CAC was employed ISO MARFORSOUTH during Exercise INTEGRATED ADVANCE (07-18 FEB 11). This served as a proof of concept; CAC deployment process will be refined as required.
- CAC "Hotwash" to be conducted. Initial feedback from MARFORSOUTH is that CAC personnel concept very beneficial and is a force-multiplier. CAC personnel (6) deployed to Europe on 27 Feb 11 to support AFRICOM with latest contingencies.

### USMC Reconstitution

- POR is HQMC lead. "Middleweight Force" core and core plus METs for the infantry battalion and infantry regiment, with one-star OPT inputs, were forwarded to Ground Board Commanders for comments.
- After obtaining 3-star concurrence, will forward for ACMC/CMC approval (complete mid-Mar), and then POR will repeat process for other components of GCE ("straw man" core and core plus METs for AAVs, Arty, CEB, LAR, Tanks, and Recon POG for vetting to community OAGs). Other MAGTF elements will be completed by mid-May.

### Support ACMC and DC PP&O Readiness Testimonies

- DC PPO testifies to HASC(R) on 10 Mar 11. ACMC testifies later in March.
- PP&O's POA&M is being executed: updated readiness "play book" has been built; and murder boards are scheduled. Other near-term testimonies of interest are:

Date	Committee	Testimony
1-Mar	SASC	USSOCOM and USCENTCOM Posture
1-Mar	HASC	DoN Posture [SecNav, CMC, CNO]
1-Mar	SAC(D)	Impact of CR/FY12 Budget [SecDef]
2-Mar	HASC	DoA Posture [SecA, CSA]
2-Mar	HAC(D)	DoD Posture [SecDef, CJCS, USD(C)]
3-Mar	HASC(R)	Strategic Threat [Retired G0s/Flags]
3-Mar	SASC	DoA Posture [SecA, CSA]
8-Mar	SASC	DoN Posture [SecNav, CMC, CNO]
10-Mar	HASC(R)	USMC Readiness [DC PP&O]

**Secretary of the Navy's Strategic Objectives for FY-11**

- POR is USMC lead for strategic objective, "Improve the Resiliency of the Force." This objective encompasses individual and unit readiness, with initiatives such as suicide prevention and Reset and Reconstitution.
- POR will assist HQMC offices with tracking their metrics

**Marine Corps Resiliency Operational Planning Team (OPT)**

- Purpose of initial OPT on resiliency was to give ACMC an idea of what various stakeholders are accomplishing with resilience training. ACMC sees OPT as being in the problem framing stage of campaign design and will turn over lead to the appropriate HQMC organization once this has been accomplished.
- Will lead PP&O effort in support of ACMC

**GAO Audit 351522: Review of Army and Marine Corps Readiness Reporting**

- GAO auditors met with POR on 18 Feb 11 to ask questions prior to publishing its draft final audit
- Represent Marine Corps' position for final audit; deadline for audit is 15 Apr 11 for presentation to congressional defense committees.

**House Armed Services Committee (HASC) Professional Military Staffer Briefing—Impacts of Living under a Continuing Resolution**

- Supported P&R's brief to HASC PSMs on 9 Feb. Brief was well received.
- Will support P&R and other HQMC organizations with readiness information during testimony season

**Marine Expeditionary Unit (MEU) Operational Advisory Group (OAG) 11-2**

- MEU OAG 11-2 will be conducted 26-29 Apr 11 at WBB, Reston, VA. Convening and Call-for-Topics message was released 24 Feb.
- Will provide IPRs to DC PPO; will conduct OAG 26-29 Apr 11

**OSD-Cost Assessment and Program Evaluation (CAPE) Global Prepositioned Material Capabilities Study (GPMCS) brief to Service G-3/4s and Deputy Secretary Advisory Working Group (DAWG)**

- OSD-CAPE, ICW Joint Staff J4, briefed Service G-3/4s on 17 Feb 11 and will brief DAWG on 4 Mar 11
- POE-40 is supporting P&R in this effort. DAWG will be conducted 4 Mar 11.

**MPF Implementation Working Group**

- USMC and USN MPF stakeholders are developing potential COAs and strategies for transfer of LMSRs from TRANSCOM to Navy JOT achieve Navy's advertised efficiency. DIROPS socialized potential major issues with BGen Monahan (CD&I), BGen Simmons (I&L), Mr. Kaskin (N42), and Mr. DeFluri (OSD-CAPE).
- POE is leading an effort to develop options and will route for 3-star approval by end of March.



**Amphibious ship “snapshot” as of 28 Feb 11**

Ships in inventory	31
Deployed	11*
Between Deployments (In Maint/Not Available)	8
Between Deployments (Not In Maint/Available)	12

(\*) 13 MEU (Boxer, Green Bay, Comstock)  
26 MEU (Kearsarge, Ponce, and Carter Hall)  
31 MEU (Essex, Denver, Germantown)  
Gunston Hall underway for SPS; Harpers Ferry underway East China Sea

- San Antonio (LPD 17) in unscheduled maintenance due to equipment casualties; scheduled to be complete with maintenance 22 Apr 11. Approximately 30 days of sea trials is included.
- New Orleans (LPD 18) currently in Planned Maintenance Availability and will be complete o/a 08 Mar 11.
- New York (LPD 21) has completed final contracting trials and certified as combat capable. Initial crew training will take approximately 16 weeks to complete.
- Pre-Commissioned Unit Anchorage (LPD 23) was launched 16 Feb 11, progressing as planned.
- Two LSDs (Rushmore [LSD 47] and Fort McHenry [LSD 43]) are in scheduled midlife upgrade.
- Ashland (LSD 49) in mid-life maintenance.
- Wasp (LHD 1) is dedicated JSF test ship.
- Bonhomme Richard (LHD 6) is in scheduled maintenance and receiving JSF modifications.
- USS Germantown is now in FDNF for operations and will execute a hull swap with USS Harpers Ferry o/a 25 Apr 11.

**MARSOF Manpower**

- CMC approved establishment of MARSOF PMOS, NMOS and FMOS and addition of 1,001 personnel to MARSOC. Addition of 1,001 includes re-organization of FY-14 approved structure.
- TFSD and PO-SOD will travel to MARSOC week of 28 Feb – 04 Mar to conduct “by line” development of MAROC manpower TOECR. MOS Manual change package submitted to TECOM on 28 Feb 11.

**CMC “Embrace MARSOC” Tasks (MARSOC/Marine Operating Forces Integration and MARSOC enablers)**

- CMC CPG tasker submitted 14 Jan. CPG tasker brief to CMC by DC PPO (TBD)

- CMC/ACMC guidance is required on options for follow on tasking to HQMC and MARFORs

#### **USMC/USSOCOM Staff Talks**

- USMC will host Staff talks 29-30 Mar 11 at MARSOC HQ. USMC 1-star IPR completed 07 Feb, 3-star IPR completed 09 Feb. USSOCOM Commander IPR completed 11 Feb.
- Consolidated topic list and USMC invitee list has been submitted; upon approval PO-SOD will schedule 2<sup>nd</sup> 1-star and 3-star IPRs

#### **USMC/USSOCOM Interoperability**

- USMC/USSOCOM Interoperability/Integration will be a topic for USMC/USSOCOM Staff Talks (29-30 Mar 11)
- USSOCOM J-33 convening interoperability working group. PO-SOD will attend and develop USMC/USSOCOM interoperability topic as USMC lead. Goal at Staff Talks is to seek 4-star level concurrence regarding a Joint Littoral Operating Concept and a way ahead to implement USMC/USSOCOM interoperability/integration.

#### **Joint Personnel Recovery Agency (JPRA) Personnel Recovery (PR) Monthly Working Group (WG)**

- JPRA is hosting monthly PR WG for Service and COCOM PR Reps. Topics include review of Joint Pub 3-50, latest PR technologies, and update on Concept of Operations for PR.
- PO-SOD will provide update to all HQMC PR Reps post WG

#### **Brooks Army Medical Center (BAMC) as Phase III Reintegration Facility for the Marine Corps**

- Marine Corps is considering establishing a primary Phase III PR Reintegration Facility. Health Services representatives visited Army reintegration facility at BAMC. BAMC meets Marine Corps requirements for reintegration facility and Army PR is willing to work with Marine Corps for dual use of facilities. USMC, Army and Navy PR reps met at Pentagon on 11 Feb to discuss using BAMC as reintegration facility and to chart a way ahead to establish BAMC as primary facility for both Army and Marine Corps (possibly Navy as well).
- Health Services and Navy PR will conduct a cost-benefit analysis and brief BUMED on use of BAMC as primary PR reintegration facility for Naval Services (date TBD). Post brief, all Service PR reps will meet to discuss what services BAMC will provide during reintegration and to chart an MOA between BAMC and Services for Phase III reintegration.

#### **CMC Planning Guidance Tasks 14 and 20, "Improve USMC Interagency Integration" and "Institutionalize the FAO/RAO Program"**

- These actions were completed on schedule and forwarded to CMC for decision.
- PLU action officers also produced Quad Chart slides on their topics and briefed them to DC PP&O on 24 Feb 11. These slides were forwarded to CMC for review.

Maritime Security Cooperation (SC) Policy

- The policy document is currently in 3-star staffing with responses expected back 4 March 2011.
- USMC is also awaiting OPNAV N-3/5 concurrence on the policy. Upon completion of 3-star staffing and N-3/5 action, the final draft will be submitted for DC PP&O review.

Long Term Comprehensive Strategy (LTCS) USMC OPT

- OPT supports USMC senior leader participation in the OSD LTCS process; coordinates USMC assessments of LTCS strategy documents.
- Inform, shape and coordinate USMC positions for future LTCS issues. Next meeting of the LTCS Coordination Board (4-star level) is 10 Mar 11.

FY-11 USMC Campaign Support Plan (CSP)

- Comments received from the one-star staffing have been incorporated into the draft CSP.
- The final document will be prepared for DC PP&O signature. Final brief to DC PP&O in early March.

Information Operations and Space Integration Branch(PLI)

- Continued support of the CMC Planning Guidance to "increase USMC cyberwarfare capability and capacity," participating in the MARFORCYBER-led initial planning team. PP&O tasks currently ongoing are: addition of a cyber annex into the next Service Campaign Plan and generation of a cyberspace implementation strategy to institutionalize cyber in the Marine Corps.
- Collaborating with the Information Protection Working Group headed by PS Division, which was formed in response to direction by CMC to review and formulate methods for increasing Security, Information Assurance, and OPSEC awareness throughout the Marine Corps. The working group has drafted a White Letter currently in staffing and is also working to produce a USMC guide for the use of Social Media.
- Currently conducting detailed review of USMC OPSEC policy. Recommended changes resulting from the current review will be refined with input from the ongoing Information Protection Working Group, and then incorporated in the update of MCO 3070.2 "THE MARINE CORPS OPERATIONS SECURITY (OPSEC) PROGRAM".
- Conducted coordination with representatives from N-88, II MEF (FWD) and 2d MAW (Fwd) to discuss the introduction of Intrepid Tiger II into theater which will deliver an organic AEA capability to the MAGTF in Afghanistan. The VTC focused on updates of developmental efforts, timelines, and a discussion of the challenges for integrating this capability into the existing ATO development process.

Marine Corps Information Operations Center (MCIOC)

- MCIOC Full Operational Capability (FOC) reached.
- Expeditionary MISO Detachment (EMD) 3 participated in Enhanced Mojave Viper 3-11 in preparation for future deployment. (11-18 Feb)
- Currently there are 23 of 71 deployable IO Planning Team and MISO personnel deployed.

### Pacific Posture

- PD spearheaded the development of a synchronization matrix linking major elements of four agreed implementation plans: FRF, Guam MILCON, III MEF Force Flow, and Okinawa Consolidation. PD presented synchronization matrix to ASD(APSA) on 28 Feb, with positive response that matrix would help focus bilateral and congressional engagement as DPRI moves forward.

### Programming and Budget

- PD hosted the Preferred Laydown (PL) Cost-to-Complete (CTC) "kick-off" brief on 14 Feb. Attendees included representatives from OASD (Asia Pacific Security Affairs (APSA)), OSD Cost Analysis & Program Evaluation (CAPE), Naval Center for Cost Analysis (NCCA), Joint Guam Program Office (JGPO) and other relevant stake-holders within the DON. PD gained universal concurrence on all costing/planning assumptions that will inform the CTC. Once calculations are complete, the relevant stake-holders will reconvene at MARFORPAC to "Confirm" the data and the associated presentation media.
- Pacific Division representatives are working with MARFORJAPAN OKICON, FRF and Iwakuni program managers to refine their DPRI related cost estimates to properly quantify and characterize the need to increase the USMC's Total Obligation Authority.
- PD has the lead for conducting a Preferred Laydown cost-to-complete estimate. Front-end collaboration with representatives from OSD-CAPE is being sought to ensure the appropriate application, understanding and acceptance of the cost factors associated with the realignment of Marine forces in the Pacific as well as USMC support of PACOM operational requirements.
- PD presented informative briefs on Preferred Laydown and the Synchronization Matrix to DASD (APSA) Schiffer.

### USMC Training in the Pacific

- NAS completed the draft audit report on USMC training requirements to support both Agreed Implementation Plan (AIP) and Preferred Laydown forces relocating to Guam. PD has submitted the proposed USMC response for APMC signature.
- UNSECNAV directed JGPO (F) and NAVFACMAR to meet with Governor Calvo, present him with maps for both current range options and seek the Governor's comment on the acceptability of an option. This action was undertaken presumably to further the Governor's ability to sign the NHPA Sec 106 Programmatic Agreement (PA) prior to his trip to DC in March. HQMC was not consulted on this action, but MFP (F) Col Loynd learned of the meeting, alerted MFP and PD and managed to attend. Information provided to the Governor on the pros and cons of the two options was incomplete and the wrong map for the non-stacked range configuration was provided. Governor Calvo and his senior staff preferred the political acceptability of the stacked ranges option, but had questions on the throughput issues. Unknown whether GOVGUAM will require that one of the maps be incorporated into the PA.
- PD has coordinated the visit of Gov Calvo and party to tour MCB Quantico. RTAM and Range Control will provide briefs concerning maintenance, operations, safety and cultural sites. The tour will be conducted via air and ground transportation.



**Futenma Replacement Facility (FRF)**

- Bilateral Special Technical Working Group on FRF visual flight patterns met in Jan to discuss GoJ misunderstanding of USMC flight patterns and USG rejection of non-standard "trapezoid" shaped pattern used in the Draft FRF EIS. HQMC Aviation provided answers (via OSD-P) to representatives of the Embassy of Japan to address multiple questions related to MV-22 noise and visual flight patterns at the FRF. Way ahead consists of GoJ analysis (expected by 28 Feb) of MV-22 noise associated with unique "airplane mode" visual flight pattern.
- GoJ believes that a bilateral agreement on the depiction of the visual flight patterns and public announcement of the changes to the flight patterns are the final steps that will enable a GoJ decision on the FRF configuration.
- OSD-P and State Department Pacific Affairs are pursuing a formalized GoJ decision in the Joint Statement of the next Security Consultative Committee (SCC). SCC tentatively scheduled to occur in May (Washington D.C.). The signatories to the SCC Joint Statement will be the U.S. Secretary of Defense, U.S. Secretary of State, GoJ Minister of Foreign Affairs and GoJ Minister of Defense (commonly referred to as the '2+2').

**Marine Corps Embassy Security Group (MCESG) and Dept of State plan for an MSG detachment Tripoli, Libya**

- The Joint Requirements Survey (JRS) that was scheduled for the potential MSG detachment in Tripoli, Libya this week has been canceled due to the current civil unrest.
- As part of future growth of the MSG program, Tripoli, Libya was scheduled to stand-up late this summer. MCESG has cancelled/postponed the Joint Requirements Survey (JRS) that was scheduled this week in Tripoli due to the current civil unrest.
- The purpose of the JRS is to refine activation timelines, refine resource requirements, and to coordinate activation details with embassy officials. MCESG, PP&O/PS and Dept of State, continue to work on future detachment openings and the way ahead.

**Counter-Drug/Drug Demand Reduction**

- Assessment of the Mexican Marine Corps (MEXMAR) has shown significant growth, although there are challenges in training and within the ranks.
- Last week the Counterdrug Program Manager, Pete Loughlin, participated in a week long Security Cooperation Education Training Center-led assessment of the Mexican Marine Corps (MEXMAR) to assist MarForNorth in refining its Theater Cooperation Assistance training program.
- As part of the assessment, the team met with the Commandant of the MEXMAR, Vice Admiral Valerio. VADM Valerio expressed an interest in meeting General Amos and also expressed a desire to visit the new MOUT facility in 29 Palms. MarForNorth has taken it for action.
- The MEXMAR continues to be the force of choice in supporting Mexico's campaign against Drug Trafficking Organizations (DTOs), particularly High Value Targets.
- The MEXMAR has experienced significant growth, from a low of 6,000 several years ago, to a present strength of 16,000, with a planned end strength of 25,000 by 2025.

- The MEXMAR continues to seek tactical level training opportunities with the U.S. Marine Corps, particularly interested in MOUT, Designated Marksmanship training, and combat convoy ops.
- The quality of their SNCO ranks appears to be a (unstated) challenge for them. MarForNorth has designed a number of Corporal's Course Mobile Training Teams to address this issue. Limited training facilities will continue to be an issue, as well.
- Despite the growth of the MEXMAR, it will continue to be a tactical organization, operating at the battalion minus/company level. As long as the MEXMAR continues to be the force of choice against DTOs, we can expect the U.S. Marine Corps/MEXMAR relationship to grow.

#### **Security Division Hosting Senior Leaders' Security Conference**

- PS will be conducting a Senior Leaders' Security Conference at MCRD San Diego 8-10 March 2011.
- The conference theme is "Protecting the Force: Securing our Bases and Installations." The intent of this conference is to discuss pertinent issues and network with senior leadership at the Colonel/GS-15/Program Manager/Provost Marshal/Police Chief level from the following communities: Marine Corps Law Enforcement; Mission Assurance, to include Anti-terrorism (AT), Critical Infrastructure Program (CIP), Installation Emergency Management (IEM); Installation Chemical, Biological, Radiological, Nuclear, and high-yield explosives (CBRNE) protection; Pandemic Influenza/ Infectious Disease (PI/ID); Physical Security and Information Security and Personnel Security programs; and Defense Support of Civil Authorities-civil support (DSCA), in one forum to develop strategic guidance for synchronization of policy and program areas within the Security Division.
- The conference will focus on issues and topics that require senior leader collaboration and input. The conference is in compliance with both CMC Green Letter 03-09 of 30 April 2009 and MCO 7300.22A "Controlling Conference Costs" in both total costs and number of attendees. In keeping with that guidance the lodging, conference and awards banquet are all located on MCRD, San Diego.

#### **Mission Assurance Assessments (MAA), Camp Courtney and Camp Kinser, 17 Mar-1 Apr 2011**

- The Mission Assurance Assessment Team (MAAT) will conduct MAAs at Camps Courtney and Kinser from 17 Mar to 1 Apr 2011. The MAAT will conduct an all hazards risk assessment and execute a higher headquarters (HHQ) assessment of the installations' programs that support mission assurance.
  - This MAA will provide the installation commanders with useful results to support an integrated risk management decision process.
  - The MAA will consider impact to mission caused by the loss of critical assets and infrastructures, the likely and probable threats or hazards to those assets, and the vulnerabilities that could be exploited by those threats and/or hazards.
- Way ahead is to conduct MAA's at all Marine Corps installations by the end of CY 13.

#### **Military Police Campaign Plan**

- The MP Campaign Plan was completed during February 2011. The objectives of the plan are:
  - Provide the MP community with a tool to communicate vision and ensure alignment
  - Communicate MP capability and vision to supported commanders and various external organizations
  - Support POM issues, build/maintain support
  - Provide the MP community with the ability to prioritize valuable resources and identify where application of those resources will address the most pressing needs
  - Develop implementation plans based on an assessment of current capabilities, a gap assessment of the capabilities and needs, and identification of recommended solutions
- A significant challenge to implementing the recommendation of the campaign plan is the fact that it was finished right before FSRG guidance was released. The campaign plan was based on analysis of a force which is on the cusp of significant change. Many of the recommendations will not be affected by the projected/predicted reduction and reorganization of MP structure. FSRG did not render the findings and recommendations of the campaign plan null and void, but the application of those recommendations will have to be tailored to fit the post-FSRG force.

#### **USMC Corrections Deserter Update**

- Due to the aggressive investigative techniques employed by the Marines assigned to Marine Corps Absentee Collection Center, the total number of active cases of Marine Corps deserters continues to diminish. At the beginning of FY08 the deserter count was 1036. Little over a year later, that same figure has been reduced to only 698 (as of 22 Feb '11).
- PSL Corrections continues to work with HQMC (SJA) to develop a long term solution to resolve desertion cases that exceed 20 years and have been unable to locate for return to military control.

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## Programs and Resources

NSTR

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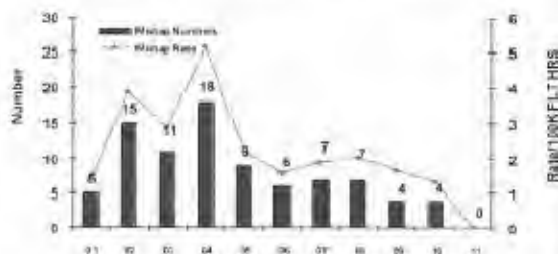
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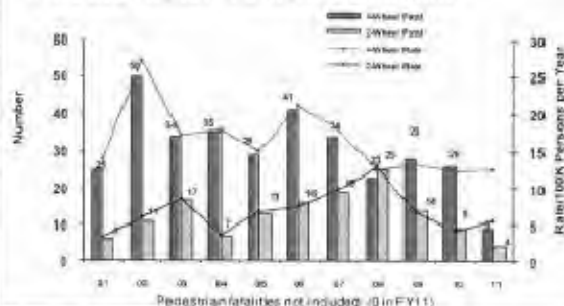
## Safety Division

- The 24<sup>th</sup> EFPB was held 23 February, 2011 at The Clubs at Quantico. The results of this board will be published via MARADMIN and posted on the CMC Safety Division Web site.
- Provided augmentation to the IGMCC for a MARFORPAC inspection.
- Conducted a Command Safety Assessment of MCAGCC, TwentyNine Palms, CA.
- Reviewing Marine Corps Laser Safety training programs.
- MCO 5100.29B (DRAFT), Marine Corps Safety Program, has been submitted for signature.
- MCO 5100.19F (DRAFT), Marine Corps Traffic Safety Program, has been submitted for consensus review.
- MCO 5100.35 (DRAFT), Tactical Safety Specialist Program, has been submitted for consensus review.
- MCO 6260.1F (DRAFT), Marine Corps Hearing Readiness and Preservation Program, is being drafted for review.
- MCO 6200.1F (DRAFT), Marine Corps Heat and Cold Stress Programs, is being drafted for review.
- MCO 3500.27C (DRAFT), Operational Risk Management (ORM), has been submitted for individual review.

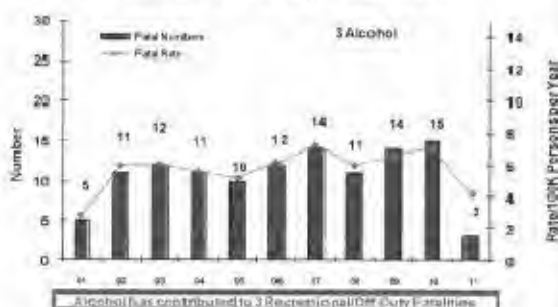
### Aviation Class A Flight Mishaps



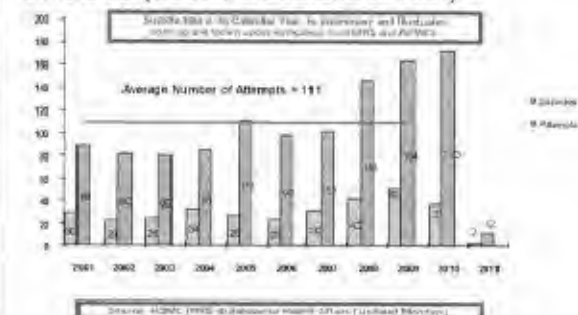
### Private Motor Vehicle Fatalities



### Recreational/Off-Duty Fatalities



### Suicides (Based on Calendar Year)



### Major Mishaps This Period (7 February 2011 through 6 March 2011)

- Aviation: NSTR
- Operational: NSTR
- Off-Duty: NSTR

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- o 20110207. Cpl, MAGTFTC, MARFORPAC. SNM was pronounced dead at the scene after his vehicle left the road and flipped over. Cpl #2, a passenger in the vehicle, was MEDEVAC'd for lacerations to head and multiple glass shards in the right eye.
- o 20110221. Sgt, 1st MSOB, MARSOC. SNM was leading a unit motorcycle ride, lost control in downhill "S" curve and crashed into a tree. He was pronounced dead. SNM was wearing all prescribed PPE, and had received required and advanced training.

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## **Marine Corps Systems Command (MCSC)**

### **Intelligence Analysis Systems, Family of Systems (IAS FoS) in support of I MEF (FWD) CENTRIX-ISAF UUNs**

- IAS FoS has received authority from HQMC to release MarineLink 2.3 to United Kingdom Forces in Afghanistan (RC SW) to support an intelligence tool on a common network domain, in order to share critical intelligence data amongst coalition partners.
- IAS FoS coordinated with USFOR-A and CENTCOM and has established MarineLink 2.3 on the CENTRIX-ISAF network at I MEF (FWD) in Afghanistan.

### **Low Metallic Signature Mine Detector (LMS-MD) – Vallon VMR2**

- 192 out of 600 systems have been fielded ISO OEF.
- The MEF(Fwd) has priority for fielding, follow on quantities will then be delivered ISO of HST and PTP.

### **VideoScout MC/2**

- All 103 systems have been fielded ISO OEF.
- Authority to Operate (ATO), and connect (ATC) the Video Scout version 2.0.X.X (VS MC/2) to the Marine Corps Enterprise Network (MCEN) SIPRNET achieved on 9 Feb 11 and provided to the MEF (Fwd).

### **Ammunition – OEF**

- Current combat expenditures to date \$108.8 million. Averaging \$2.15M per week over the last 30 day period.



- Ammunition continues to be sustained from Kuwait as required. No ground ammunition shortfalls are reported.

### **Explosives Safety**

- The President of Tanzania, through the State Dept, requested support from OSD to evaluate an explosive mishap at one of their military ammunition storage sites that killed twenty-five and injured hundreds. The Department of Defense Explosives Safety Board (DDESB)

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requested support from PM Ammo, MARCORSYSCOM, to provide its' SME on tactical explosives safety to join the assessment team. Mr. Mike James was selected to be one of four members of the team and is currently deployed to Tanzania.

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